### Government of the People's Republic of Bangladesh Prime Minister's Office

Bangladesh Economic Zones Authority (BEZA)

Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) Development Project Bangladesh PRIDE (P 170688)

Biniyog Bhaban (Level 7,8,9), Plot#E-6/B, West Agargaon, Dhaka 1207, Bangladesh www.beza.gov.bd

#### **Addendum Notice**

Letter No. 03.07.0000.056.014.115.2022-293

It is notified for all concerned that the following amendments are hereby made in the Request for Proposal (RFP) of 'Selection of Solar Power Generation Feasibility and Transaction Advisor for BSMSN Development Project, Package no.: PMC-9-BSMSN-BEZA':

Sl No.	Name of Criteria or Clause Identification	Existing	Amended
		The Proposals must be submitted no later than:	The Proposals must be submitted no later than:
1	ITC Reference 17.7 and 17.9	Date:15 February 2023 Time: 14:00 Hours Local Time (GMT+6:00)	Date:26 February 2023 Time: 14:00 Hours Local Time (GMT+6:00)

All other terms & conditions as laid down in the Request for Proposal (RFP) will remain unchanged.

This Addendum notice shall form a part and parcel of the Request for Proposal (RFP).

Abdullah Al Mahmud Faruk

Project Director

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Date: 13.02.2023



# Government of the People's Republic of Bangladesh Bangladesh Economic Zones Authority



Prime Minister's Office

Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) Development Project (Bangladesh PRIDE Project, Project No.: P170688, Credit No.: IDA 6676-BD)

# **Pre-Proposal Conference Minutes**

For

Selection of Solar Power Generation Feasibility and Transaction Advisor for BSMSN Development Project

(Package No: PMC-9-BSMSN-BEZA)



February 2023

## Government of the People's Republic of Bangladesh Bangladesh Economic Zones Authority Prime Minister's Office

Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) Development Project (Bangladesh PRIDE Project, Project No.: P170688, Credit No.: IDA 6676-BD)

Minutes of Pre-Proposal Conference for 'Selection of Solar Power Generation Feasibility and Transaction Advisor for BSMSN Development Project (Package No: PMC-9-BSMSN-BEZA)

Venue

: BEZA Conference Room, Biniyog Bhaban, E-6/B, Agargaon, Sher-

E-Bangla Nagar, Dhaka-1207

Date & Time

: 18/01/2023 at 11:00 AM

Chairperson

: Abdullah Al Mahmud Faruk

**Project Director** 

Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) Development Project

(Bangladesh PRIDE Project), BEZA

At the beginning of the meeting, the chairperson welcomed the participants and delivered a brief introduction about Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) Development Project (Bangladesh PRIDE Project). He also highlighted objectives of the pre-proposal conference and then deliver a short presentation on different issues of this consultancy services and Request for Proposal (RFP) document to get convenient the shortlisted firms for the preparation of proposal. In the conference, it is stated the background of the consultancy services and selection method as well as major areas of RFP document, important clauses of Instructions to Consultants (ITC), Proposal Data Sheet (PDS), General Conditions of Contract (GCC), Special Conditions of Contract (SCC), selection criteria, marks allocated for different criteria, sub-criteria, type of contract, objectives and the scope of the services.

Subsequently, the chairperson of this meeting highlighted the ITC, SCC and other relevant clauses of which major clauses are; (a) ITC reference Clause 17.4 of PDS: the prospective consultant shall submit one (1) original and one (1) copy and one (1) USB drive of the technical proposal and one (1) original copy of the Financial Proposal, (b) ITC Clause 11.1: Consultant including the individual members of any Joint Venture shall submit only one Proposal either in its own name or as part of a Joint Venture, if they submit or participates in more than one proposal, then all such proposals shall be disqualified and rejected, (c) ITC Clause 12.3: Any Key Expert nominated in the Consultant's Proposal without his/her confirmation or not available at the time of proposal submission, such Proposal shall be disqualified and rejected for further evaluation, and may be subject to sanctions in accordance with ITC 5 (Fraud and Corruption), (d) ITC Clause 15.1.1: Consultant shall not propose



alternative Key Experts. Only one CV shall be submitted for each Key Expert position and failure to comply with this requirement will make the Proposal non-responsive.

The Chairperson of the meeting then invited questions/queries from the participating Consultants and/or their representatives. Subsequently their queries along with the explanations/clarifications are provided as follows:

Sl. No.	Query raised			Clarifications provided
1.		ne following sites	phase, the team had for potential solar	Potential sites are identified in page 33-35 of Pre-Feasibility Study report.
	for lake, c	anal and transr	Recommended Model  IPP PPA Model withSPV  RESCO Model / Mixed RESCO-IPPPPA SPV Model IPP PPA Model with SPV  Arch site (in terms of acre mission line and no.	
2.	rooftops) to be considered for the study  Section 7. Terms of Reference Component 3:  PPP procurement  Task 1: Recommend appropriate procurement  process - single stage or two stage, including justifications for the recommendation  Please confirm if the projects will be tendered separately or a single package (at least for the ground-mounted and floating solar packages).		Based upon the study findings consultant will propose appropriate procurement	
3.	PPP procur		on committee in their	It will be fixed at the stage of bid opening.



Sl. No.	Query raised	Clarifications provided
	RFQ(in case of two stage bid process)	
	Kindly confirm the no. of Developers' bids to be	
	considered for evaluation.	
	This will ensure that all the consultants are at par with their estimation of efforts	
4.	Section 7. Terms of Reference, 4. Detailed Tasks:	The Consultants will assess the
	Component 1 - Preparation of the detailed feasibility report and recommend a suitable PPP contract structure	terms and conditions needed for a particular procurement and propose in their reports during the execution of the Assignment.
	(viii) project energy production by a state-of- the- art model used in the industry; estimate gross and net energy production for P50, P75, P90, P95, and P99 conditions	the execution of the risosgrimens.
	Bidder assumes that energy production estimates will be based on solar irradiation data made available to Bidder by the Client. Kindly Confirm.	
5.	Section 7. Terms of Reference, E.Economic Analysis	The Consultants will assess the
	and Assessment.	power demand based on the data available in the pre-
	(v) identify project alternatives; least-cost analysis to be undertaken to identify the preferred alternative; the basis for selecting the preferred alternative should be clearly explained, particularly if it is not the least-cost alternative in economic terms;  Bidder request confirmation that this analysis will need to be conducted with respect to the alternatives available for supplying power to BSMSN and it is not intended for the Consultants to undertake this analysis with respect to the total grid connected generation capacity.	feasibility study. Consultant will propose the least cost solutions after analyzing all possible alternatives with relevant to project activity such as generation, distribution of solar power etc.
6.	Section 7. Terms of Reference, Component 3: PPP Procurement Bidder understand that the timelines and effort	Necessary procurement phase will have to be implemented as per procurement guidelines and it will



Sl. No.	Query raised	Clarifications provided
	estimates for Component 3 (PPP Procurement) will	be decided based on the study
	depend on the implementation modalities agreed	findings and recommendations.
	with BEZA. In this context, the Consultants will not	
	have clarity on the number of	
	procurement processes to be implemented.	
	Please confirm if the PPP procurement phase will be	
	applicable for procurement of	
	a single project or all projects for which the feasibility	
	has been conducted	
7.	Section 7; Terms of Reference, Clause 1 Background	Site assessment details are given in
	Solar PV Sites and capacity tabulations	the ToR which should be conducted
	We understand that the capacity for 3 sites, i.e.	considered as per the available
	constructed lakes, super dyke and canals are	studies and masterplan of BSMSN.
	identified. We request the authority to clarify whether	Potential sites are identified in
	sites Rooftop and Land below 400KV TL shall be	page 33-35 of Pre-Feasibility Study
	considered for assessment and does the scope for	report.
	additional site studies needs to be considered.	
		In the feasibility study consultant
8.	Section 7; Terms of Reference, Clause 1 Background Solar PV Sites and capacity tabulations	will prepare conceptual design
	We understand that the assesment shall cover	and rough estimate based on their
	different site locations including Canals and Dykes.	findings and details are given in
	Such sites are not typical in nature and may require	the pre-feasibility study on the
	special considerations during design. In this regard,	Solar PV system and Masterplan of
	maximum possible information is required to	BSMSN.
	accurately estimate the efforts for such sites. Thus,	
	we request you to provide additional details	
	covering the following aspects for better effort	
	estimation.	
	a) Length and width of Canals	
	b) Area and topographical view of the super dyke	
	areas	
	c) Details regarding number of roof tops, total roof area, roof type / nature (flat, inclined etc.)	
	and its load bearing capacity etc.	
	Length of 400kV Transmission line and total area for potential PV plant installation	
	potential r v plant histanation	



Sl. No.			Query raised	Clarifications provided
9.	Secti	on 7, Terms of	Reference, Clause 4: Detailed	Required studies are already
	Task	s: Component-1	1, Clause A (iii)	mentioned in the ToR and
	"Carryout any other technical study and analysis to			consultants will carry out any other
	assure the"			technical study/analysis as
	Requ	est to kindly	provide specific details on the	required to complete the
	studies and analysis, the Consultant needs to			assignment. Additional necessary
	undertake. For instance, the following studies are			studies will be included in the
	required for each of the project types listed:			consultant's report during
				execution of the assignment.
			Bathymetry Survey	
			Hydrology Survey	
		Floating	(including study on	
	1	P	influence due to	
		V Plant	dam)	
			Topography Survey	
			(for land	
			identified	
			installation of	
			transformer	
			Stations, MCR, etc.)	
			Geotechnical Survey	
	1.5		Water quality test (for	
			installation of floaters)	
	2	Canal top	Geotech Survey	
		PV Plant	(Including Soil	
			resistivity test)	
			Hydrology Survey	
		Rooftop	Pull out Test	
	3	PV plant	Load test	
		Ground		
	4	Mounted	Topography Survey	
	4	PV plant	Geotech Survey	
		I v plant	(Including Soil resistivity	
77			test)	
-2- ,-			Hydrology Survey	
			Topography Survey	
	5	PV plant	Geotech Survey	
		on Dykes	(Including Soil resistivity	



Sl. No.	Query raised	Clarifications provided
	test) Hydrology Survey In addition to these, grid integration study would	
10.	be conducted for all the sites.  Section 7, Terms of Reference, Clause 4: Detailed	The Consultant need to address any
	Tasks: Component-1, Clause A (iii) (f)  "Detailed analysis of the grid impact, stability, and synchronization analysis"  We understand that Grid Integration Study is typically performed by Utility / Grid Authority to check stability issue due to connectivity of the proposed RE power into the grid. Thus, we infer	issues related to the connectivity of the solar power to the national grid such as voltage, frequency etc.
	that such studies shall not be required separately by the consultants.	
	Furthermore, we understand that the Grid Impact Analysis is typically undertaken during detailed engineering stage considering final design proposed	
	for the plants. Whereas the design during the feasibility assessment stage are subject to change during the proceeding phases of design such as changes in no. of inverters, requirement of capacitor bank, reactors etc.	
	Please confirm whether the consultant is required to perform Grid Integration study or only review these studies and conclude on any issues related to the connectivity?	
11.	Section 7, Terms of Reference, Clause 4: Detailed Tasks: Component-1, Clause A (iv)  "Potential installation of batteries for energy	The Consultant will explore the idea using batteries, show it's merits and demerits and suggest on
	storage"  Request to kindly confirm the use case envisaged for integrating battery storage viz. Peak-load	its use based on appropriate financial analysis.
	management, frequency regulation or voltage support, Ramping up of renewables etc.	
	Furthermore, in case battery storage is envisaged, which plant are considered to be integrated with Battery Energy Storage	



Sl. No.	Query raised	Clarifications provided
	System Viz. Floating solar PV plant, canal top	
	plant, roof top plant or for the plant envisaged	
	for the Tr. Line corridor.	
12.	Section 7, Terms of Reference, Clause 4: Detailed	Source of data should be authentic,
	Tasks: Component-1, Clause A (viii)	accurate and befitted to the
	"project energy production"	requirements of the study. The
	We propose to use Meteonorm / equivalent solar	provision for paid data services
	radiation data, which are freely available for energy	should be included in their
	yield prediction. Alternatively, if Client intends, Solar	financial proposal by the
	GIS monthly time series data may be utilized. Other	consultant if required.
	solar resource data, that are paid services will not be	
	required to be used by the Consultant. Request you to	
	please confirm if the same is accepted by the Client.	
13.	Section 7, Terms of Reference, Clause 4: Detailed	All necessary technical supports
	Tasks;	will be provided by the consultant
	Environmental and social impact assessment and	in correspondences with the said
	preparation of ESMP	agencies to get the approvals.
	Kindly clarify whether obtaining the regulatory	
	clearance for ESMP from department of environment	
	would be under the Consultant's scope	
14.	Section 7, Terms of Reference, Clause 4: Detailed	The study will conduct
	Tasks;	comparative assessments to figure
	Component 1; Task 1; B	out the best possible solution to
	Legal and Regulatory framework project structure.	define the legal and regulatory
		framework of the project.
	Review existing laws / acts that govern the	The consultants will also study
	generation and sale of power projects in Bangladesh	World Bank guidelines, where
	Kindly clarify whether BEZA envisages the said	applicable.
	projects to follow the PPP guidelines of the	
	government of Bangladesh or SEZ requirements	
15.	Section 7, Terms of Reference, Clause 4: Detailed	
	Tasks;	The study will conduct
	Component 1; Task 1; B	comparative assessments to figure
	Legal and Regulatory framework project structure.	out the best possible solution to
		define the legal and regulatory
	Review existing laws / acts that govern the generation	framework of the project.
	and sale of power projects in Bangladesh	The consultants will also study
	, , ,	



Sl. No.	Query raised	Clarifications provided
		World Bank guidelines, where
	Kindly clarify whether BEZA envisages the said	applicable.
	projects to follow the PPP guidelines of the	
	government of Bangladesh or SEZ requirements	
16.	Section 7, Terms of Reference, Clause 3: Scope of	All necessary technical supports
	Work; Component 1; Task 2	will be provided by the consultant
	Support BEZA in preparing reports and	in correspondences with the said
	presentations that may be required to be made for	agencies to get the approvals.
	seeking approvals from PPP Authority, CCEA and any	
	other Government of Bangladesh institution and in	
	addressing any issues raised / clarifications sought	
	or revisions in the feasibility report required by the	
	PPP Authority or the CCEA prior to approving the	
	project for implementation under the PPP Act	
	We understand that the support requirement is	
	related to the feasibility report. Support in	
	receiving approvals is not envisaged. Kindly confirm	
17.	Section 7, Terms of Reference, Clause 6	Environmental Specialists are
	Expertise required: Positions	expected to provide input in this
	Considering the scope of work defined in the TOR, we	regard.
	suggest inclusion of a climate risk expert	The consultant may propose
		additional inputs to support his
		methodology to accomplish the
		services according to the TOR.
18.	Section 7, Terms of Reference, Clause 7	Not acceptable.
	Qualification Requirement of key experts	
	Request the Client to confirm that Post Graduate	But, If the diploma certificate
	Diploma in Management (PGDM) shall be treated	clearly states that this diploma
	equivalent to Master's degree requirement for	certificate is deemed or construed
	positions KI-1, KI-4, KI-8, and KI-9.	to be an MBA/Masters, it could be
		considered.
19.	Section 7, Terms of Reference, Clause 8	RFP-related clauses will be
	Deliverables and tentative time schedule for deliveries	followed.
	For the project to be completed on time, binding both	
	parties within timelines to fulfill their respective part	



Sl. No.	Query raised	Clarifications provided
31. 140.	of obligations is required. We request you to	
	incorporate a deliverable acceptance procedure and	
	criteria to ensure the same.	
	0.100.100	
	We suggest that within 10 days (or any other agreed	
	period) from Client's receipt of a draft deliverable,	
	Client will notify Consultant if it is accepted. If it is not	
	accepted,	
	Client will let Consultant know the reasonable grounds	
	for such non acceptance, and Consultant will take	
	reasonable remedial measures so that the draft	
	deliverable materially meets the agreed specifications	
	"אי איא טוירווורערוטוו?"	·
	If Client does not notify Consultant within the agreed	
	time period or if Client uses the draft deliverable, it	
20.	will be deemed to be accepted.	
20.	General Conditions of the contract – Clause 19	RFP-related clause will be
	Termination in case of non-confirmation of availability	followed.
	of experts	
	We request the client to give us a reasonable notice	
	period i.e. 30 days to rectify the issue as Key Experts	
	may be unavailable due to several unavoidable	
	reasons including death, severe illness, travel restrictions etc.	
21.		
21.	General conditions of the contract; 19.1.4.  Exceptions to cessation of services	Already mentioned in RFP.
	We request clients to reduce the survival period of obligations to one year post expiry or termination.	
22.	General conditions of the contract – Clause 21;	DED 1. 1
	Instructions To Consultants – Clause 3, Form tech 1	RFP-related clause will be
	Conflict of Interest	followed.
	We wish to highlight that we are a large organization	
	providing various services to various state and central	
	government departments, PSUs, international	
	organizations and private clients. We wish you to note	
	that while we have a mechanism in place to identify	
	patent and direct conflict of interests, it may not always	
	be possible to identify any or all indirect or remote	



Sl. No.	Query raised	Clarifications provided
	conflict of interests. Kindly appreciate that our no	
	conflict confirmations will be subject to the foregoing.	
23.	General conditions of the contract; 22	RFP-related clause will be
	Confidentiality	followed.
	Client is requested to consider that we may have to	Conditions of Contract will not be
	disclose confidential information:	altered or modified under any
	(a) to its employees, directors, officers and	circumstances.
-	subcontractors, on a need-to-know basis, as	
	required for performance of services,	
	provided such employees, directors, officers	
11	and subcontractors are bound by	
	confidentiality obligations; (b) where	
	required by applicable law or regulation or	
	for regulatory and compliance (both	
	internal and external) purposes.	
	This would be necessary for successful	
	accomplishment of work and for regulatory and	
	internal compliance purposes. However, to the extent	
	legally permissible, we will ensure that even if the	
	information is disclosed to any third party, such	
	parties maintain confidentiality of such information.	
24.	Special conditions of the contract; 23.1 (a) (b)	RFP-related clause will be
	Limitation of Liability	followed.
	Client is requested to delete exceptions to the	
	limitation of liability as they lead	
25.	Special conditions of the contract; 23.1 (a)	Already mentioned in RFP.
	Limitation of Liability	
	Client is requested to limit the consultant's liability	
	to 1X of the total contract value. It is also the	
	normal industry practice	
26.	Special conditions of the contract; 23.1 (a) (b)	Already mentioned in RFP.
	Limitation of Liability	
	Client is requested to delete exceptions to the	
	limitation of liability as they render the limitation	
	of liability ineffective thereby making liability	
	unlimited.	
27.	General Conditions of the contract – Clause 24	Already mentioned in RFP.



Sl. No.	Query raised	Clarifications provided
	Insurance to taken out by the consultant	
	We wish to clarify that we maintain insurances, at	
	the firm level, which are required to be maintained	
	by us as per the provision of laws. Separate	
	insurances for this project may not be required in	
	light of such firm level insurance. We can provide	
	you with a confirmation about our firm level	
	insurance and that to the extent required by law,	
	this project will also be covered under that	2.
	insurance. We hope that should suffice. Please	
	confirm.	
28.	General Conditions of the contract – Clause 25	Already mentioned in RFP.
	Accounting inspection and auditing	
	We wish to clarify that we will retain our records as	
	per our records retention policies. Upon	
	reasonable notice, we will allow Client to inspect	
	our invoicing records under this engagement; such	
	inspection shall be done in a pre-agreed manner	
	and during normal business hours. For avoidance	
	of doubt, such inspection should not cause us to be	
	in breach of our organizational confidentiality	
	requirements. Please acknowledge that our audit	
	related obligations will be subject to the foregoing	
	statement.	
29.	General Conditions of the contract – Clause 27	You are allowed to retain
	Property rights of client in reports and records	ownership of your pre-existing
	There are innumerable IPRs that exist with us	IPRs.
	which we would like to use to your benefit while	
	delivering our services to you. These are our pre-	
	existing IPRs and we use it for all clients. We will	
	not be able to give ownership in such IPRs to you	
	just because we are using them for providing	
	services to you, like we use these for other clients.	
	We request that we are allowed to retain	
	ownership of our pre-existing IPRs, else we might	
	not be able to use these in providing services to you	



Sl. No.	Query raised	Clarifications provided
	in order to protect our ownership in them.	
30.	Third party usage of deliverable	Correct
	We will be providing services and deliverables to	
	you under the contract. We accept no liability to	
	anyone, other than you, in connection with our	
	services, unless otherwise agreed by us in writing.	
	You agree to reimburse us for any liability	
	(including legal costs) that we incur in connection	
	with any claim by anyone else in relation to the	
	services. Please confirm our understanding is	
	correct.	
31.	Form TECH 6	Already mentioned in RFP.
	Signature requirement	
	We understand that the Curriculum Vitae of key	
	experts are required to be digitally signed or	
	originals. Since our proposed team members are	
	stationed across locations, and may not have e-	
	signatures authorized, we intend to submit	
	scanned copies of physically signed documents.	
	Request the client to kindly accept the same.	
32.	The consultant has to conduct a feasibility study on	In the feasibility study consultant
	five specific sites (mentioned in Section 4 on Page 85	will prepare conceptual design
	of ToR). Does the consultant also have to conduct	and rough estimate based on their
	feasibility of solar power generation potentials on the	findings and details are given in
	rooftops of private sector industrial buildings that	the pre-feasibility study on the
	is/will be developed within BSMSN (from the BEZA	Solar PV system and Masterplan of
	website it is shown that major groups like	BSMSN.
	Bashundhara, Ananta Group etc. have taken plots)? If	Potential sites are identified in
	it is, then requesting an updated plot allocation	page 33-35 of Pre-Feasibility Study
	within BSMSN.	report.
33.	Is it possible to share the BSMSN's 20-Year Power	In the feasibility study consultant
	Infrastructure Master Plan? As per the ToR, the	will prepare conceptual design
	Master Plan outlines that 1500-1600 MW is to be	and rough estimate based on
	generated within BSMSN and 2000 MW will be	their findings and details are
	sourced from the grid network. What is the present	given in the pre-feasibility study
	internal power generation capacity of BSMSN? As per	on the Solar PV system and



Sl. No.	Query raised	Clarifications provided
	the website, there is a power project generating 150 MW which was to be upgraded to 500 MW by 2021.	Masterplan of BSMSN.
34.	Financial Feasibility Analysis: what are indicative terms and conditions for debt financing (interest rate, tenor, grace period etc.)? Since the project is financed by the World Bank, are the sources of debt and grant to be used will come from the World Bank or the Government's own resources or a combination of both?	This will be informed by the market sounding exercise done by the Consultant.
35.	Environment and Social Impact Assessment: does any ethnic community reside in the BSMSN project area? Are there any cultural heritage sites present in the BSMSN project area?	Consultant are requested to conduct field visit. The Consultant go through documents available in the website of BEZA.
36.	Market Sounding: What kind of support BEZA will provide for conducting market sounding and generating interest among project developers, EPCs, construction contractors, financiers etc.? For the one workshop that is to be conducted by the consultant, is it permissible to handle the logistics through an event management firm? The cost of procuring the event management firm will be incorporated in the financial proposal.	For complete the assignment, Consultant will act accordingly as based on ToR with Prior approval from Employer.
37.	Does the consultant is expected to provide support to BEZA for the issuance of CERs (Certified Emissions Reduction)? CER issuance can only take place after the projects becomes operational and is verified which will take more than the expected duration of the contract.	Please go through the RFP.
38.	There is no specific major task for the Carbon Credit Expert. The requirement for this key position is very difficult to ulfil. Requesting to remove this position from the Key Expert and add the person months to	Already mentioned in RFP.



Sl. No.	Query raised	Clarifications provided
	Renewable Energy (Solar) Expert. Renewable Energy (Solar) Expert should have engagement in the project for more than six person-months.	
39.	Key Expert Person Months: For international key experts, is there any minimum threshold for incountry (Bangladesh) person months?	Already mentioned in RFP.
40.	Is it permissible to quote the financial proposal in USD only? Or do we have to convert it to BDT at the exchange rate of the proposal submission date?	Already mentioned in RFP.
41.	Does the consultant have to organize any capacity building training/workshop for BEZA staff or stakeholders?	Already mentioned in RFP.

As there was no other issue to discuss, the Chairperson then concluded the meeting with a vote of thanks to all participants.

Abdullah Al Mahmud Faruk

Project D

**Project Director** 

Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) Development Project

(Bangladesh PRIDE Project; P 170688), BEZA